



COVID-19  
Gallup Indian Medical Center  
Facility Readiness

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## No Disclosures

- ❖ We have no financial relationships with commercial entities producing healthcare related products and/or services.



# Objectives

- ❖ Describe hospital and clinic COVID-19 preparations at Gallup Indian Medical Center
- ❖ Understand pitfalls in our experience to avoid in other locations
- ❖ Identify upcoming challenges likely to be shared across IHS facilities



# General Goals for Staff Messaging

- ❖ Patient *and* staff safety paramount
- ❖ Maintain important long-term services as much as possible (outpatient care, core hospital functions)
- ❖ Identify and weigh risks/benefits when evaluating options
- ❖ Do lots of drills! Multidisciplinary most useful for gap analyses



# Seven Steps for Preparation

1. Nurse Call Line

2. COVID-19 Response Team

3. Entry Point Screening

4. Vehicle-based testing

5. Separate Care Streams

6. Public Health Nursing

7. Incident Command Structure



# 1. GIMC COVID-19 Nurse Call Line

- ❖ For the public calling with questions

- ❖ Number disseminated to public by radio, newspaper, public service announcements

- ❖ Staffed 24/7 by a nurse

- ❖ Currently Public Health Nursing

- ❖ Points:

- ❖ Aims to decrease need to visit hospital for information

- ❖ Helped offload calls being routed to ED / other departments



## 2. Dedicated COVID-19 Response Team

- ❖ **GIMC cell phone number, reliable point of contact**
  - ❖ Phone answered by physician (in hospital during day, on call at night)
- ❖ **Team Leader answering phone:**
  - ❖ Knows most up-to-date information and logistics re. GIMC COVID-19 screening and testing
  - ❖ Helps troubleshoot unexpected situations involving COVID-19 questions
  - ❖ Team currently involved with car-based testing, but role will evolve
  - ❖ This line is not made public – only for staff to call



## 3. Entry Point Screening

### ❖ Purpose

- ❖ Screen for potential COVID-19 patients, provide a face mask, and direct to appropriate care stream
- ❖ Decrease unnecessary exposure of people without COVID-19

### ❖ Restricted number of entry points

### ❖ Efficient patient screening at each entry point

- ❖ Security at all screening points
- ❖ Qualifications of staff at screening point TBD (RN vs tech?)

### ❖ Screening role may become more complex







## 4. Vehicle-based screening / testing

- ❖ **Currently a 4-person team**

- ❖ 1 Licensed Independent Practitioner, 1 RN, 2 helpers (any background)
- ❖ Can scale up to run multiple teams simultaneously as needed
- ❖ Vehicle-based testing possible at night using ED staff if low volume

- ❖ **Consider:**

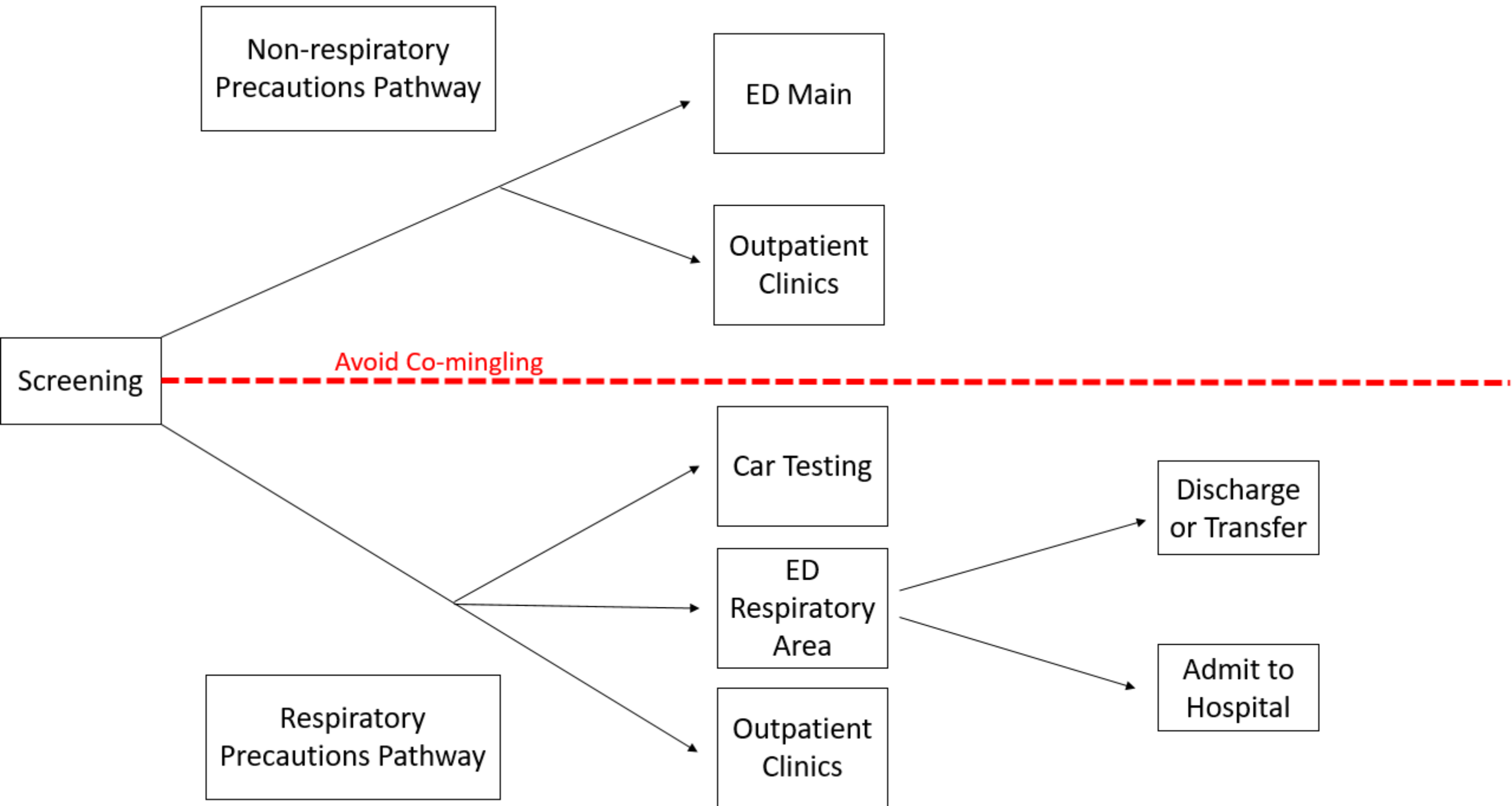
- ❖ Need canopy or sheltered area if rain or wind (staff PPE not effective if wet)
- ❖ Implications for EMTALA (categorize as ED visit or clinic visit?)





## 5. Separate Care Streams

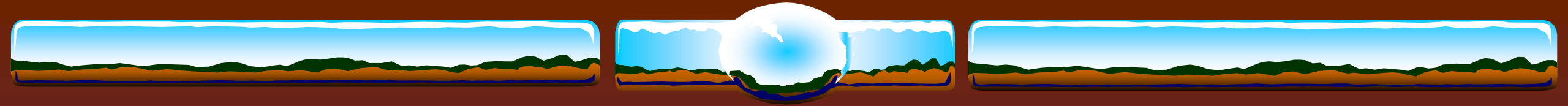
- ❖ Increasingly important once local community transmission exists
- ❖ Patients with respiratory symptoms (+fever, cough, SOB) in one stream; patients without respiratory symptoms in another stream
  - ❖ Avoid co-mingling
- ❖ For patient and staff safety





## Separate Care Streams

- ❖ Respiratory track  $\neq$  automatically testing everyone in this track for COVID-19
- ❖ Do as much outside / from cars as reasonable
- ❖ Clinics identified dedicated, segregated spaces for each stream
  - ❖ No shared waiting rooms or shared check-in processes
- ❖ **Emergency Department:**
  - ❖ Outside tent for “ED Respiratory Triage”
  - ❖ Temporarily using Pediatrics building re-purposed for ED respiratory care
    - ❖ Because GIMC Main ED is small with curtains; few rooms with doors





## 6. Public Health Nursing

- ❖ Monitor database of all patients / staff tested for COVID-19
  - ❖ Also tracking staff involved with each COVID-19 patient's care
- ❖ Follow up on patients tested for COVID-19





## 7. Incident Command Structure

- ❖ Manage supply line & staff labor pool
- ❖ Establish work groups
- ❖ Single point of contact for each group/topic
  - ❖ With deputy so that staff can rotate days off
- ❖ Help hire staff quickly, onboard efficiently
  - ❖ Housekeeping, security, RNs, Physicians/APPs
- ❖ Coordinate with EMS, other community stakeholders
- ❖ Coordinate regular internal communication with staff



# Contingency Planning

- ❖ If 10+% of staff out sick at once?
- ❖ How to expand labor pool? Cross-credentialing existing MDs/RNs?
- ❖ Large number of admitted patients with no place to transfer them?
- ❖ Disposition for shelter / detox center patients with COVID-19?
- ❖ Planning scenarios for full PPE supplies / rationed PPE supplies / no PPE supplies?



# Questions?

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# Resources

❖ EB Medicine:

<https://www.ebmedicine.net/topics/infectious-disease/COVID-19>

❖ University of Washington Resources

<https://www.uwmedicine.org/coronavirus>