











































































What is Your Mission Statement?

OUR VISION

To be the premier Native American healthcare delivery system empowered to serve the lifelong needs of our people.

OUR MISSION

To provide high-quality healthcare and improve the health of the Gila River and Ak-Chin Indian Communities.

OUR VALUES

- Accountability
- Commitment
- Patients & Families
- Culture
- Quality
- Self-Governance

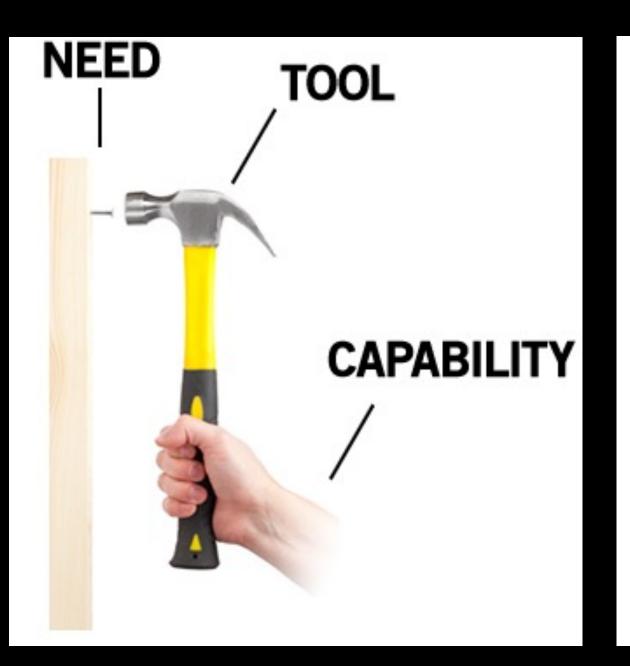
Trust

Read More about Gila River Health Care

We are not in "Healthcare" We are in "Health Caring"

Todays Focus PCMH

- Current state of Health Care
- Care Model for Indian Health
- GPRA
- PCMH
- Change Package: How to
- Training
- Care Team configuration
- Clinical Information Systems
- Putting it all together





Review of Systems/findings

Access

- Cycle times were well over 45mins
- 3rd next available was months out for PCP's in outpatients (now zero)
- Outpatient provider schedules were booked out for 40 days plus
- Emergency department utilization: lots of colds sniffles, ear aches etc.
- No shows were getting close to 45% in some areas

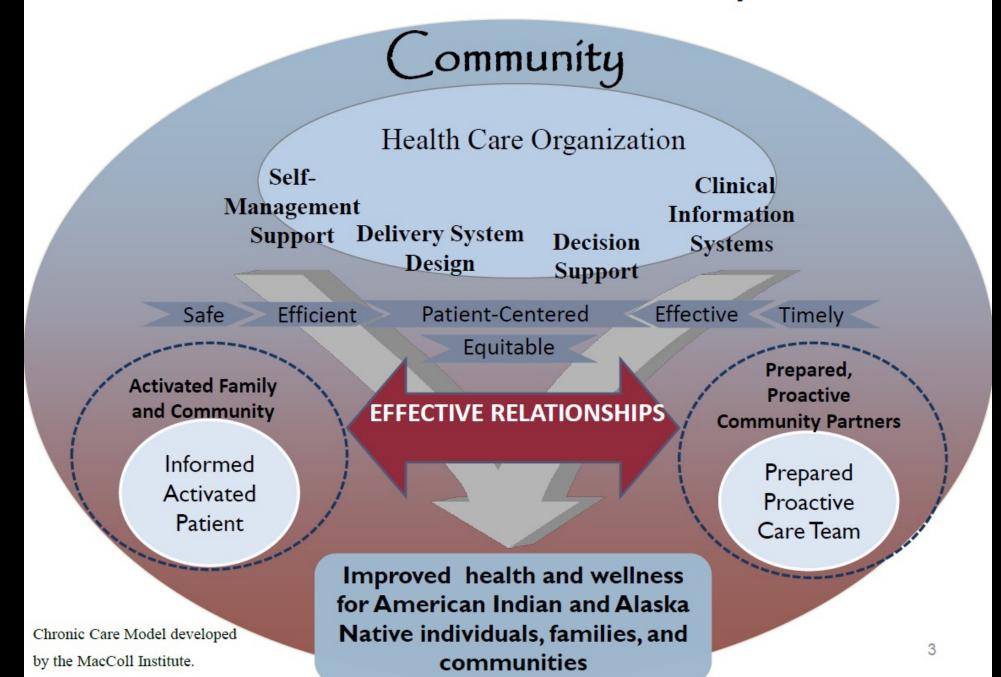
Care Teams

- Care teams weren't properly configured
- Job duties and responsibilities were not well understood and/or changing
- Patients were not properly empaneled to care teams
- Very little case management or care coordination outside the clinic

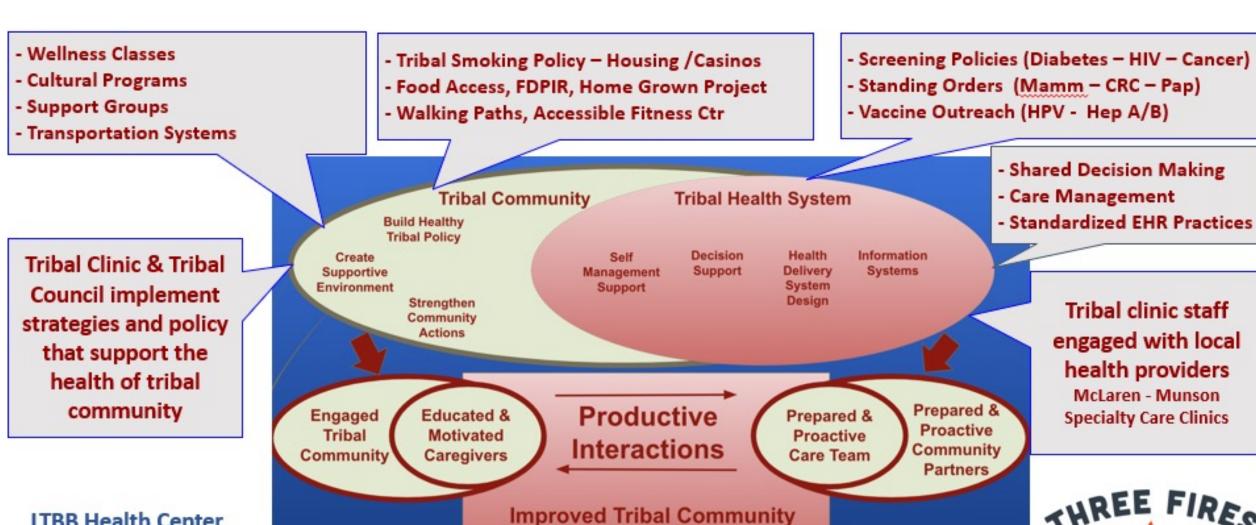
Clinical Information Systems (CIS)

- We were only using CIS at about 35% of its capacity
- EHR was moving forward, getting cleaned up and trained
- iCare patient population management was not in use by teams
- Care Management and Event Tracking was not in use
- Integrated Problem List (IPL) was not used fully
- Goals Tabs and patient self management was not in use

Care Model for the Indian Health System



Care Model for Chronic Disease Management



Health Outcomes

Comprehensive Cancer Consortium

LTBB Health Center September 2021





The Indian Health Service continues to work closely with our tribal partners to coordinate a comprehensive public health response to COVID-19. Read the latest info.

GPRA and Other National Reporting

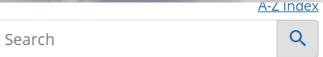
The Government Performance and Results Act (GPRA) requires Federal agencies to demonstrate that they are using their funds effectively toward meeting their missions. The law requires agencies to have both a 5-year Strategic Plan in place and to submit Annual Performance Plans describing specifically what the agency intends to accomplish toward those goals with their annual budget request. GPRA also requires agencies to have performance measures with specific annual targets. Every year, the Indian Health Service reports results for these GPRA performance measures.

GPRA measures for the IHS include clinical care performance measures, such as care for patients with diabetes, cancer screening, immunization, behavioral health screening, and other prevention measures. The agency also reports many non-clinical measures, including rates of hospital accreditation, injury prevention, and infrastructure improvements.



PCMH





Advanced Search

Division for Heart Disease and Stroke Prevention

Patient-Centered Medical Home (PCMH) Model

The patient-centered medical home (PCMH) model is an approach to delivering high-quality, cost-effective primary care. Using a patient-centered, culturally appropriate, and team-based approach, the PCMH model coordinates patient care across the health system.

The PCMH model has been associated with effective chronic disease management, increased patient and provider satisfaction, cost savings, improved quality of care, and increased preventive care.

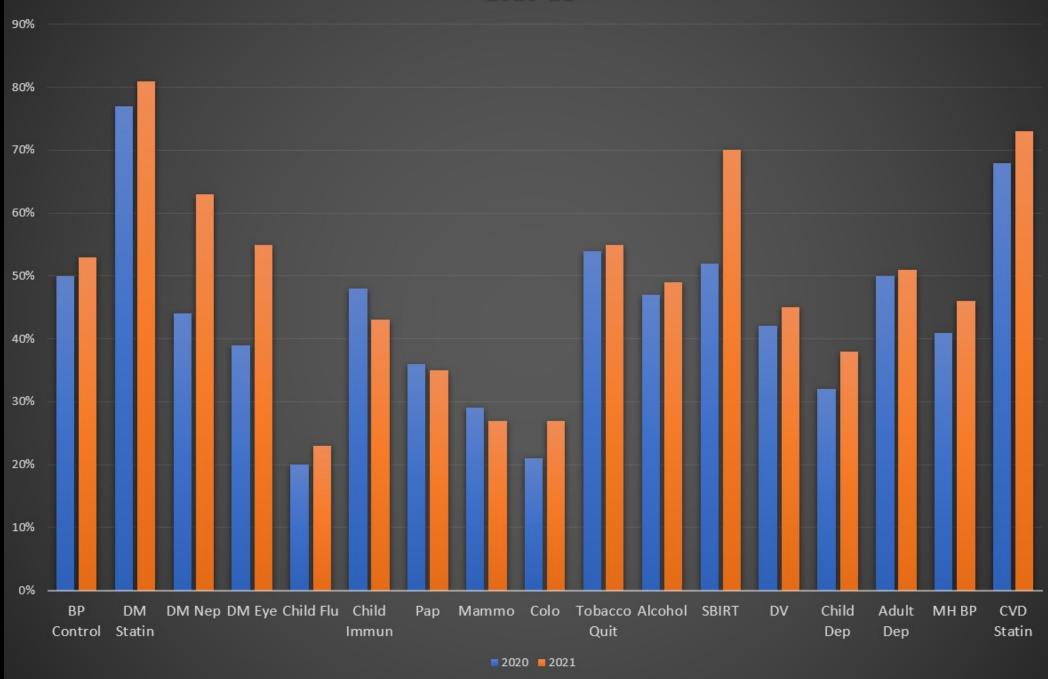
Learn more about evidence related to PCMH model policies from CDC's Division for Heart Disease and Stroke Prevention's (DHDSP) Applied Research and Translation (ART) team.



Think Again
June 10 - 14, 2013
Edinburgh, Scotland

MORE ON TED.COM

"You should measure things you care about. If you're not measuring, you don't care and you don't know."



Phase 1	Phase 2	Phase 3		
LEADERSHIP ENGAGEMENT Engage leadership; Identify sponsor who embraces their role	THE CARE TEAM Identify and develop the care team, optimizing the roles of the care team, patients and families, and community programs	SPREAD Develop plan for spread		
THE VOICE OF THE COMMUNITY Involve and engage the community	COMMUNICATION PLAN Develop mechanisms to keep the community and staff informed	EFFICIENCY Increase value added time of all processes		
THE MICROSYSTEM Identify the Microsystem / Target Population	EMPANELMENT FOR IMPROVEMENT Empanel patients to achieve continuity and improve outcomes	CARE BETWEEN VISITS Care management		
ASSESSMENT Assess the microsystem, using the Green	CLINICAL INFORMATION SYSTEM Optimize the CIS, using it for reminders, prompts,	integrated into care team		
Book (revisit intermittently) THE AIM Develop organizational Aim, including some initial plans relating to spread	ACCESS AND CONTINUITY Develop mechanism to ensure access to care and support continuity	SELF- MANAGEMENT Empower the patient and family members by embedding self-		
STRATEGIC ALIGNMENT Link IPC aim and goals to the organizational strategic plan	TRANSPARENCY OF IMPROVEMENT Make quality related data available to all (transparency)	management support processes in care		
THE IMPROVEMENT TEAM ID Multidisciplinary Improvement team	THE PRE-VISIT Pre-visit planning and care delivery (huddles, previsit calls, etc.) CAPACITY FOR IMPROVEMENT Build capacity in staff to support improvement RESOURCES FOR IMPROVEMENT Identify inefficiencies and eliminate waste	BEHAVIORAL HEALTH INTEGRATION Integrate behavioral health		

Great leadership helped push through this phase "we are doing this!"



Norming

Storming

- Resistance
- Lack of participation
- Conflict
- Competition
- High Emotions

- Reconciliation
- Relief, lowered anxiety
- Members are engaged and supportive
- Developing cohesion

- Demonstration of interdependence
- Healthy System
- Ability as a team to effectively produce
- Balance of task and process orientation

- Forming
- Questioning
- Socializing
- Displaying Eagerness
- Focus on Group Identity and Purpose
- Sticking to safe topics

Tuckman Model (1965)
"Developmental Sequence in small groups"

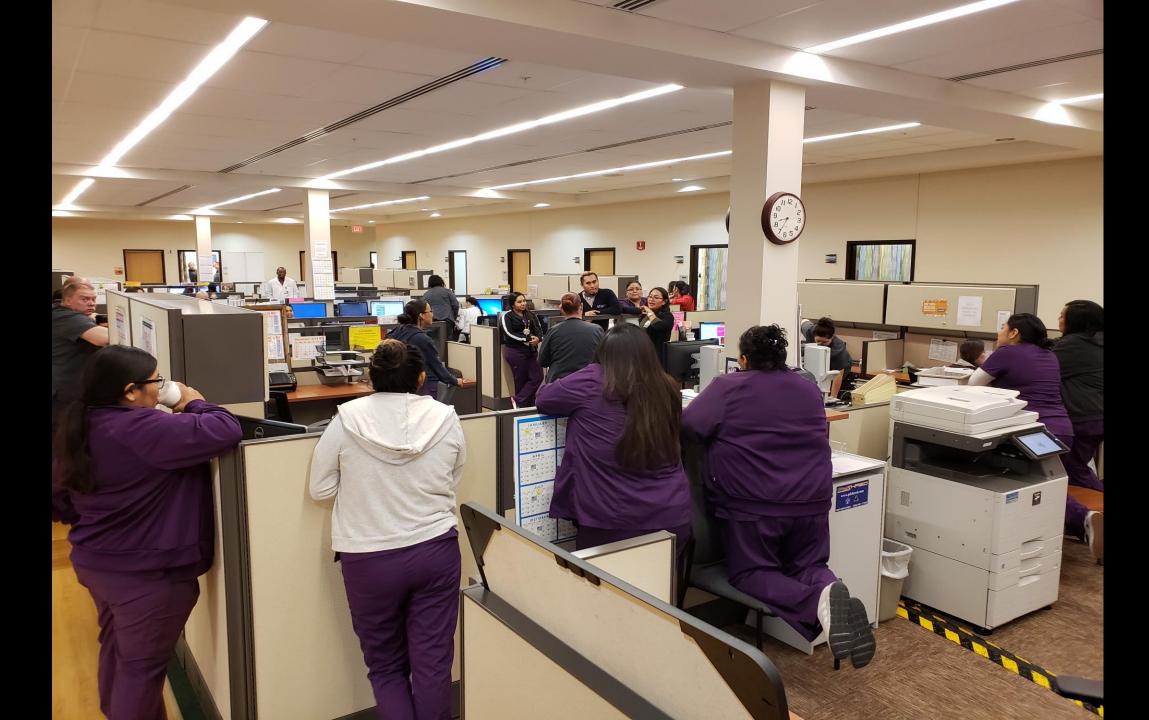
Alaska Native people experienced an average of **28.7** years of potential life lost from all-causes during the 2004-2008 time period.

The Alaska Native **Cancer** mortality rate, both genders combined, was **24%** higher than the U.S. White rate.

Among Alaska Native people, **cancer was the leading cause of death** for all age groups 45 to 74 years.

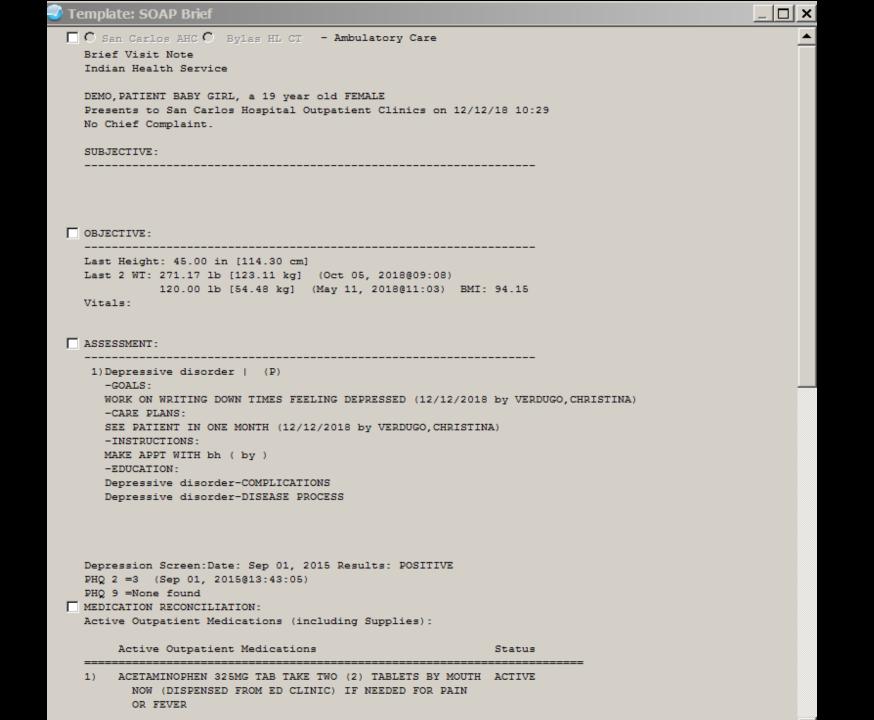








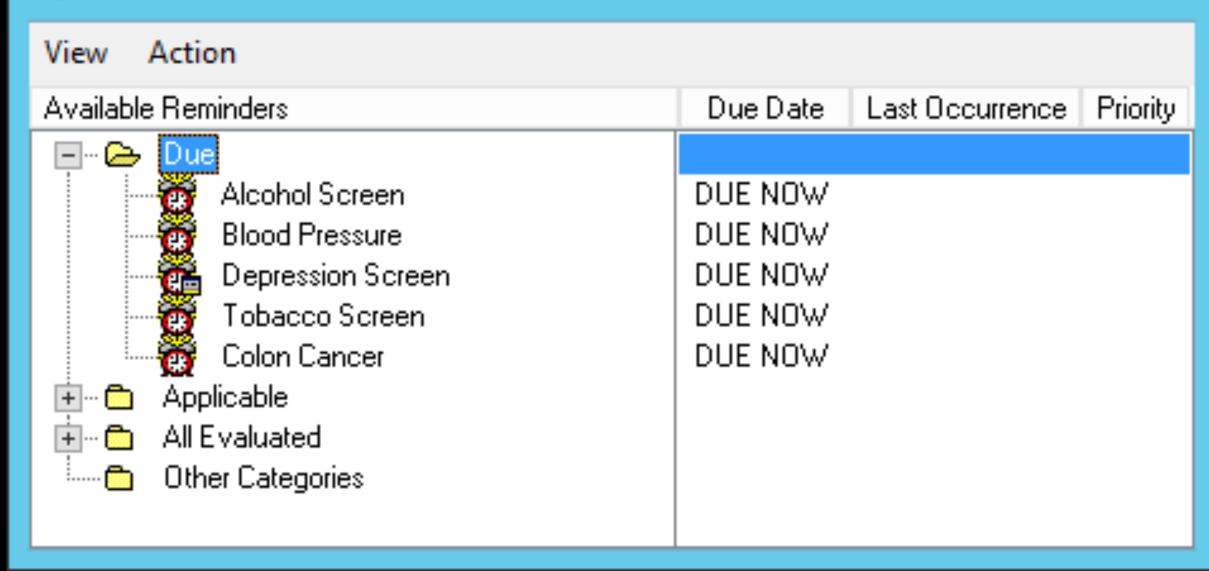
7	Reminder Dialog Template: GPRA_SCREENING									
≥	CHIEF COMPLAINT									
-	DEMO,KYLE is a 21 year old MALE who presents today with No Chief Complaint.									
	BMI: 22.89									
	TITELY MED CHIEFURING									
	VITAL MEASUREMENTS:									
Ŋ	GPRA Screening									
	·									
	☐ Advance Directive: C Yes C No .									
	☐ 2 Patient Identifiers.									
	Fever/RMSF**Must complete regardless of chief complaint**									
	Tobacco Use Screening									
	Activity Level Assessment									
	Alcohol Screening									
	Depression Screening									
	Intimate Partner Violence Screening									
	Health Literacy Questions DM Nephropathy Screen									
	DM Nephropathy Screen									
2	GPRA Screening 2									
	CVD Risk									
	— Diabetes Screening									
	Fall Risk Screening									
	Colon Cancer Screening									
	Senior Height & Vision Screening									
	Patient's Learning Preferences Described									
	Patient's Barriers to Learning Described Below									
	Record Historical Mammography									
	Medication Reconciliation									

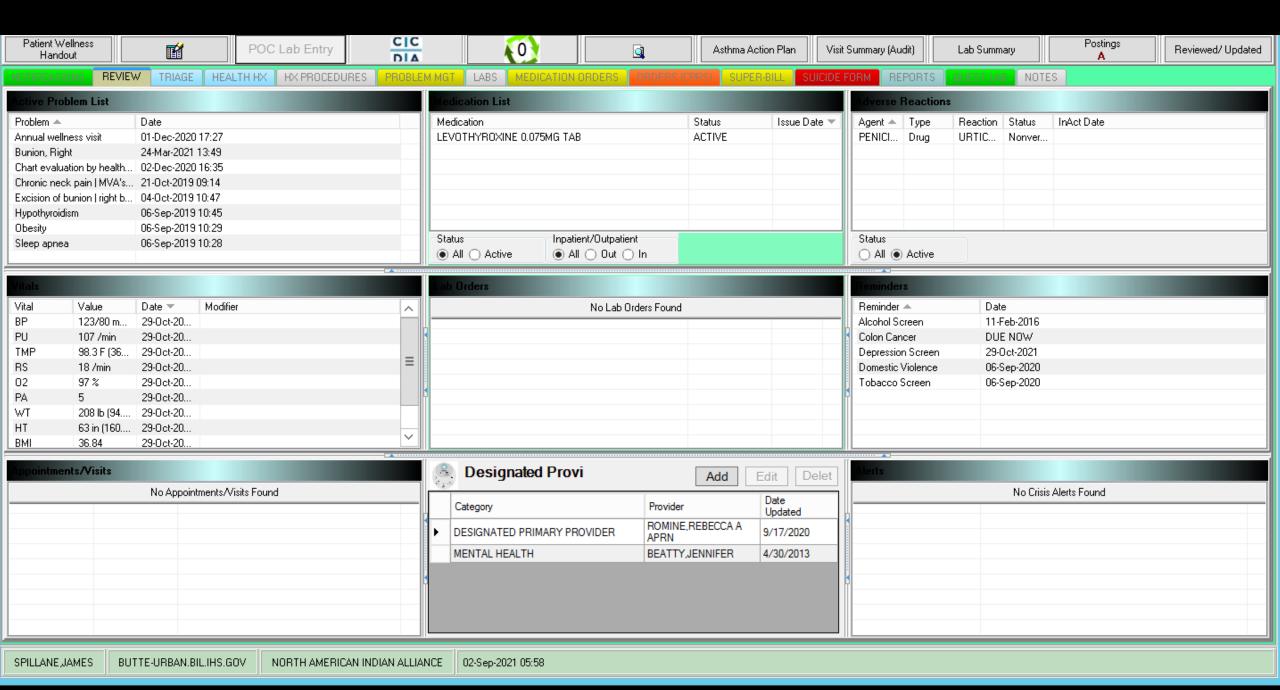




Available Reminders







RPMS iCare - active patient pop - Panel View

asures	Natl A	Aggregat	ed	CMET C	are Mgmt	Diagnost	ic Tags	Flags	Referrals	Co	nsults		
of. Aug	g 28, 202	1 02:00	AM										
HRN	7.₽	DOB	γ₽	Colorectal Cancer Screening (50-75) (UP)			Pap Smear (3 -64) (AC		Pap Smear w/HPV (24 -64) (AC)	γ.	Pap Smear w/HPV (30 -64) (AC)	Home Phone	7+□
1975-	NAIA	Jan 14,	1952	מא	NO		N/A		N/A		N/A	(406)-459-2	2795
T0000	4-NAIA	Jul 31,	1958	NO	NO		NO		NO		NO		
3132-1	NAIA	Oct 16,	1962	NO	NO		NO		NO		NO		
3026-1	NAIA	Mar 06,	1956	NO	NO		N/A		N/A		N/A		
3085-1	NAIA	Sep 22,	1961	NO	NO		NO		NO		NO		
3051-1	NAIA	Aug 26,	1947	NO	NO		N/A		N/A		N/A		
3265-1	NAIA	Mar 09,	1958	NO	NO		NO		NO		NO	(208)-541-	1354
1684-1	NAIA	Sep 26,	1954	NO	NO		N/A		N/A		N/A	479-4930	
3073-1		Oct 15,		NO	NO		N/A		N/A		N/A		
1842-1		Jul 15,	1967	NO	NO		NO		YES		YES	(406)-450-3	3680
1038-I 75		May 07,	1958	NO	NO		NO		NO		NO	490-6573	
1085-I 153	NAIA	Mar 25,	1961	NO	NO		NO		NO		NO	491-0264	
1192-I 562	NAIA	Apr 10,	1965	NO	NO		NO		NO		NO	406782577	6
1811-1	NAIA	Sep 09,	1953	NO	NO		N/A		N/A		N/A	498-2295	
1076-I 142	NAIA	Jul 17,	1967	NO	NO		NO		NO		MO	406723513	3
1157-I 357	NAIA	Jun 25,	1958	NO	NO		NO		NO		NO	(406)-490-	5089
1693-1	NAIA	Dec 07,	1966	NO	NO		NO		NO		NO	565-3449	
3234-1	NAIA	Oct 26,	1963	NO	NO		NO		NO		NO		
3152-1	NAIA	Sep 18,	1967	NO	NO		NO		NO		NO		
1241-I 612	NAIA	Feb 20,	1950	NO	NO		N/A		N/A		N/A	417-1452	
3050-1	NAIA	Jan 09,	1964	NO	NO		NO		NO		NO		
3045-1	NAIA	Aug 10,	1965	NO	NO		NO		NO		NO		
3159-1	NAIA	May 29,	1959	NO	NO		NO		NO		NO		
2892-1	NAIA	Dec 07,	1963	NO	NO		NO		YES		YES	503-329-28	360
2219-1	NAIA	Apr 19,	1957	NO	NO		NO		NO		NO	498-7967	

2	National Performance Measures detail for panel: Willow team									
	-	Tickler Ind.	HRN	DOB	Cancer Screening: Mammogram Rates (52-64) (UP)	Cancer Screening: Pap Smear Rates (24-64) (UP)	Colorectal Cancer Screening (50-75) (UP)	Tobacco Cessation: Counseling, RX or Quit	Home Phone	
4	Y		4898 96115-PIMC 4898-SC	Mar 25, 1950	N/A	N/A	NO	N/A	DISCONNECTED	
5		Y	5464 146600-PIMC 5464-SC	Oct 30, 1953	N/A	N/A	NO	N/A	(928)475-5026	
6			28506 28506-SC 7890-By 28506-SCT 7890	Apr 10, 1956	YES	NO	NO	N/A	(928)475-4407	
7	Y		31299 31299-SC	Oct 07, 1957	NO	NO	NO	N/A	(928)475-2259	
8			7646 7646-SC	Jan 25, 1945	N/A	N/A	NO	N/A	(928)200-6280 CELL	
9			7401 7401-SC	Dec 11, 1957	NO	NO	NO	N/A	(928)475-4631	
10	Y		18962 18962-SC	Jun 25, 1962	N/A	N/A	NO	YES	(928)812-3919	
11			13237 13237-SC *5367-By 27493-WRH	Nov 16, 1965	NO	NO	NO	YES		
12	Y		4768 4768-SC	Apr 13, 1955	N/A	N/A	NO	N/A	(928)475-4851	
13	Υ		12589 12589-SC 6951-By 12589-SCT 6951	Sep 24, 1966	N/A	N/A	NO	N/A	(928)475-5266	
14			9550 9550-SC	Aug 17, 1960	N/A	N/A	NO	N/A	(928)228-8058/MSG.	
			8613	Jun 15, 1953	N/A	N/A	NO	N/A	(928)475-9976	



€ \$ 50%

(i)

Flu Shot Reminder Message

•

15:26

•

Back My Clinic

••••

Did you get your flu shot this season? Text YES or NO (Text STOP to opt out)

No, I have not gotten a fl shot yet.

Our clinic has flu shots available. We recommend everyone older than 6 months gets a flu shot once a year. Call us and schedule your appointment: 555-5555

Thank you! I just called and scheduled an appointment.

Summary

Patients

Overview

Start Date 07/02/2019

Frequency Once

Language(s) English, Spanish

Method Text

Type Yes/No

Did you get your flu shot this season? Text YES or NO (Text STOP to opt out)



245

Total Patients 70.4%

Patient Retention Rate

65.2%

Message Response Rate 100%

Messages Successfully Delivered

Message

Did you get your flu shot this season? Text YES or NO (Text STOP to opt out)

Obtuvo su vacuna contra la gripe esta temporada? Responda SI o NO (Envie ALTO para dejar de recibir mensajes)

Response: Yes

Great! Everyone 6 months and older should get a flu shot every year. If anyone in your family still needs a flu shot, call us: XXX-XXX-XXXX Genial! Si tiene 6 meses o mas, debe ponerse la vacuna contra la gripe cada año. Si su familia necesita la vacuna, llamenos: XXX-XXX-XXXX

Response: No

Our clinic has flu shots available. We recommend everyone older than 6 months gets a flu shot once a year. Call us and schedule your

Nuestra clinica tiene vacunas contra la gripe. Se recomienda que adultos y niños mayores de 6 meses reciban la vacuna cada año. Haga



Outreach

Patient Segmentation

Women

Age: 50+

Message



English



Spanish

Doctors recommend that women over the age of 50 get a mammogram every 2 years. To schedule this important breast exam please, call XXX-XXX-XXXX. Los medicos recomiendan que las mujeres mayores de 50 se hagan una mamografia cada 2 años. Para hacer esta cita importante, llame al XXX-XXX-XXXX.



Appointments

Appointment Reminder #2

Scheduling

day(s)

before at

10:00 AM

Message

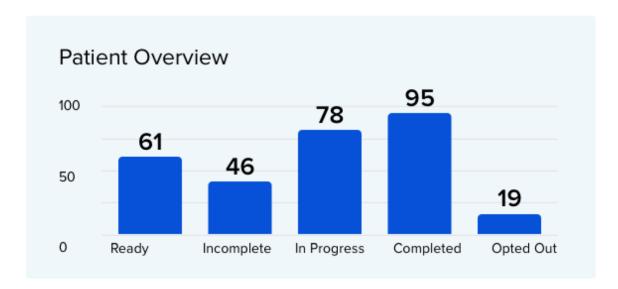
Hi Patient First Name X, remember your appointment is tomorrow at Time X.
Will you be attending?

Hola Patient First Name X, recuerde que su cita es mañana a las Time X. Podra asistir?



Programs

Type II Diabetes Texting Program



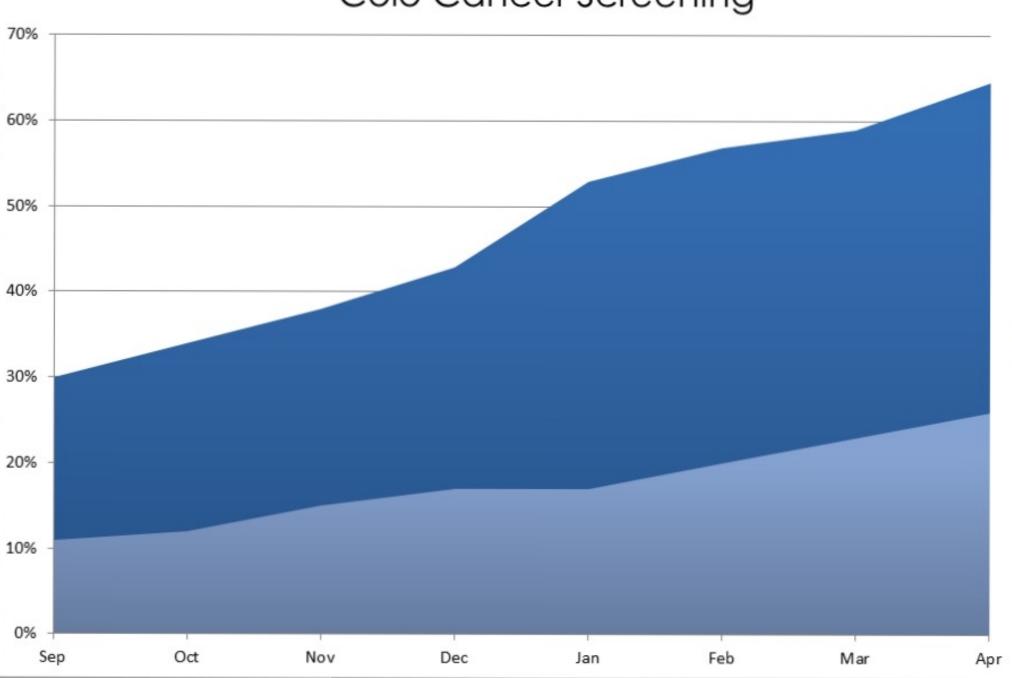
Do you know what can make you have low blood sugar? Text YES or NO

82.5%

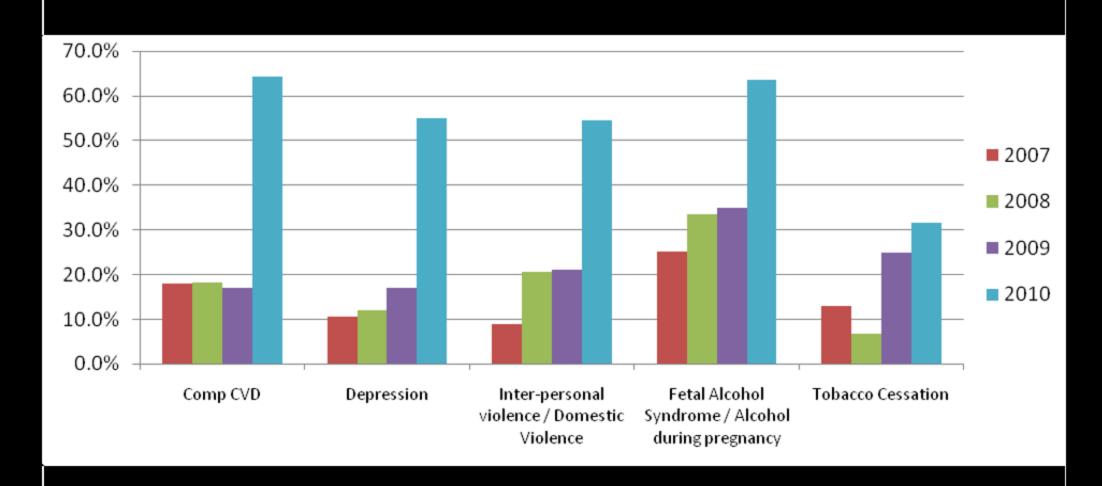
Response Rate



Colo Cancer Screening



Reminders have been identified as a leverage point in clinical information systems (CIS) and can help your providers increase screening rates.



Use of Electronic Clinical Reminders to Increase Preventive Screenings in a Primary Care Setting: Blueprint From a Successful Process in Kodiak, Alaska

Journal of Primary Care & Community Health 2014, Vol 5(1) 50–54
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DOI: 10.1177/2150131913496116
jpc.sagepub.com

\$SAGE

Robert Onders¹, James Spillane², Brigg Reilley³ and Jessica Leston⁴

Abstract

Purpose: The Kodiak Area Native Association (KANA) provides primary health care in Kodiak, Alaska and 6 outlying villages. KANA sought to actively improve key preventive screening rates for its patients. **Methods:** KANA adopted an electronic health record in 2008 and deployed national clinical reminders from the Indian Health Service for 5 key preventive screenings: tobacco use, alcohol use, depression, intimate partner violence, and a comprehensive cardiovascular exam. Clinical reminders were deployed in a 5-step process: (a) establish clinical demand, (b) pilot test reminder, (c) expand reminder to all providers, (d) measure outcomes and share results, and (e) delegate clinical reminder follow-up (primarily to nurses). **Results:** Data from 2007-2011 show screening rates for all 5 measures improved considerably, to levels significantly above the national average for Indian Health Service facilities. **Conclusions:** Clinical reminders have been a key part of a multistep process to

Health IT for Proactive Colorectal Screening

Mr. James Spillane: Maniilaq Health Center

The Issue:

The Maniilaq Health Center operates in a small village in Northwest Alaska and services a group of eleven surrounding villages. The health center provides multiple specialty clinics, including cancer screening clinics. State and regional surveillance data have shown that this center's patients have higher rates of cancer and cancer mortality, especially colorectal cancer, compared to other states. The extent of the problem was realized approximately five years ago, when they were able to get data from the Alaska Native Health Consortium's epidemiology center. These data showed that their rates for several diseases and health risk behaviors were much worse than the rest of the United States.

Although the Maniilaq Health Center has offered two screening clinics each year for several years, they were mostly diagnosing invasive colorectal and gastrointestinal cancer. Patients who came to the clinic when they had acute symptoms, such as a stomachache, were often found to have late-stage cancer. The center was also aware that many patients were at increased risk of colorectal cancer because of their family history and dietary behaviors. Previously, the organization relied upon an inefficient system of paper, notebooks, and handwritten notes to try to schedule and follow up with patients who needed screening and follow-up care. They also relied on staff members who knew community members to identify those who should be approached to come to the screening clinic.





KODIAK AREA NATIVE ASSOCIATION: MANY TOOLS FOR CHANGE

obody likes to get a colonoscopy. But, what if getting a colonoscopy required a several-day journey from your remote village by boat, air, and car to a large city? There, in a hotel room or the home of a friend of a friend, you do the colon prep. Afterwards, you reverse the journey and arrive home a few days later.

It's easy to imagine putting that off.

That was the case of an older patient in Larsen Bay, Alaska, on Kodiak Island. The Island is part of a long archipelago in the Gulf of Alaska. The main settlement on the island is the City of Kodiak, located 250 miles south of Anchorage. The city has a population of about 13,000, of whom about 2,000 are members of federally recognized American Indian or Alaska Native tribes. Another 1,500 people live in remote villages that can only be accessed by boat or small plane. Larsen Bay, for example, is 64

"Only through access and continuity were we able to build a relationship with him where he felt trusting enough to get a colonoscopy," says Robert Onders, MD, primary care physician with the Kodiak Area Native Association, which provides care to about 3,500 beneficiaries in the City of Kodiak and five villages, including Larsen Bay. "It was only through effective case management helping him negotiate the health care system that he was able to get it done."

Providing that kind of consistent, accessible, and coordinated care is not easy in this part of the country.

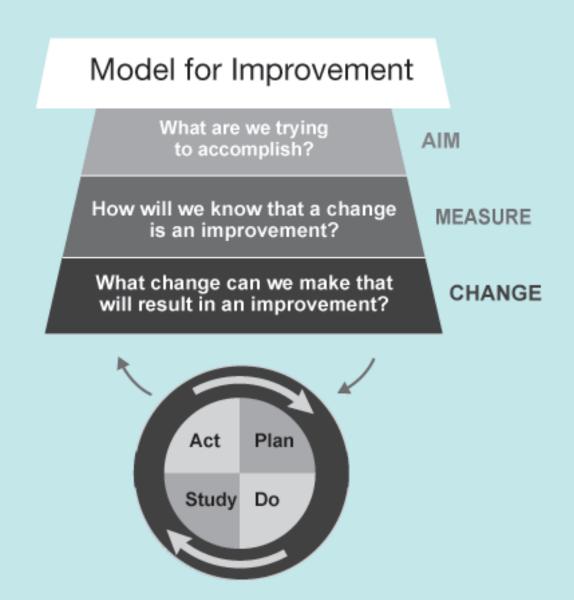




YES NO CHANGE SOMETHING. **DO YOU WANT** TO BE HAPPY? YES **KEEP DOING** NO WHATEVER

YOU'RE DOING.

The Quality Improvement Framework

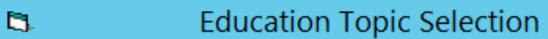


Focus

One measure at a time Use your nurse huddles

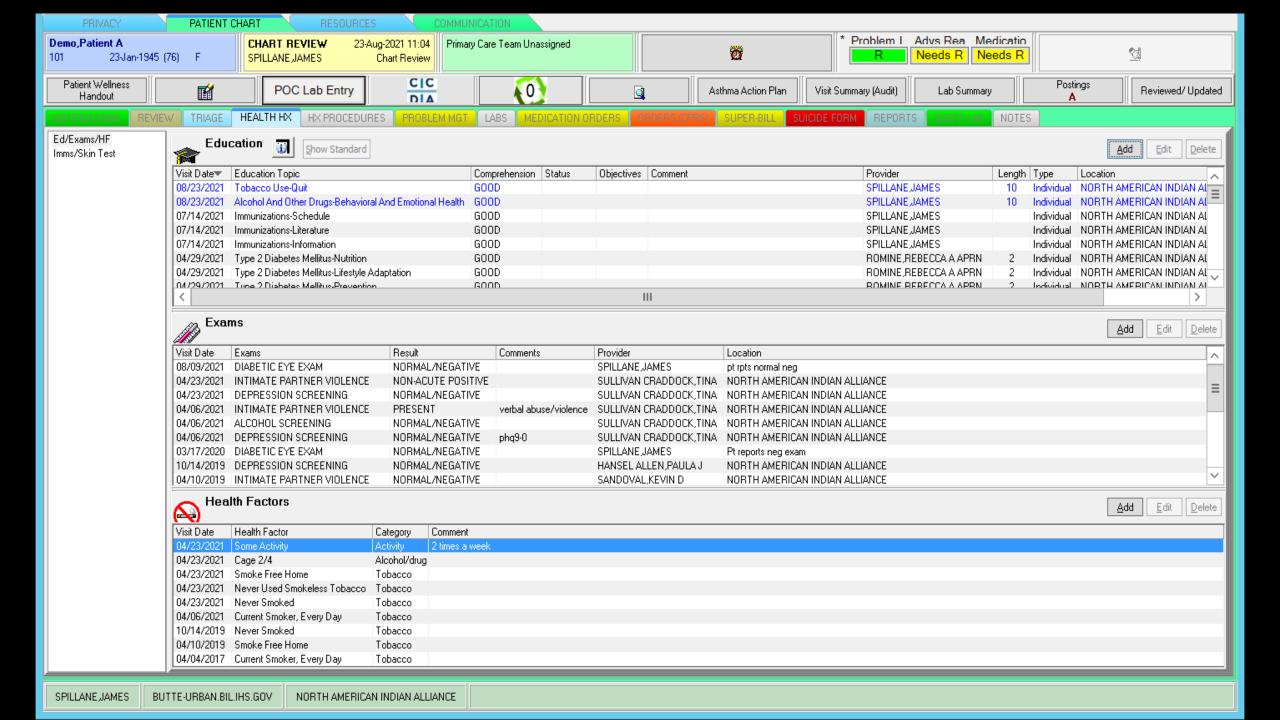
Alcohol Screening (9-75) (UP)	Alcohol- Related ▼ + Education	[roy1
YES	NO	ì
YES	NO	N
YES	NO	Ν
YES	NO	Ν
YES	NO	N
YES	<i>NO</i>	N
YES	NO	Ν
YES	NO	N
YES	NO	Y
YES	NO	Y

GY2013/ GY2014 Quarter	Measure of the Quarter (GPRAMA)	GY2013/GY2014 Month	Measure(s) of the Month	Health Awareness Correlation
1	Childhood	July	Dental (3 measures)	
	Immunizations	August	Immunizations (3 measures)	National Immunization Awareness Month
		September	Depression Screening	National Suicide Prevention Week
2	Coronary Heart Disease	October	Breast Cancer Screening / Mammograms	National Breast Cancer Awareness Month; National Mammography Day
		November	Diabetes (5 measures)	American Diabetes Month; Diabetic Eye Disease Month
		December	STD Screening	World AIDS Day
3	Depression Screening	January	Tobacco Screening/Cessation	
		February	CHD Measures	American Heart Month
		March	Colorectal Cancer Screening	National Colorectal Cancer Awareness Month
4	DM: Ideal Glycemic Control	April	Alcohol Screening	National Alcohol Awareness Month; National Alcohol Screening Day
		May	Blood Pressure Control – DM and CHD	American Stroke Month
		June	DV/IPV Screening	

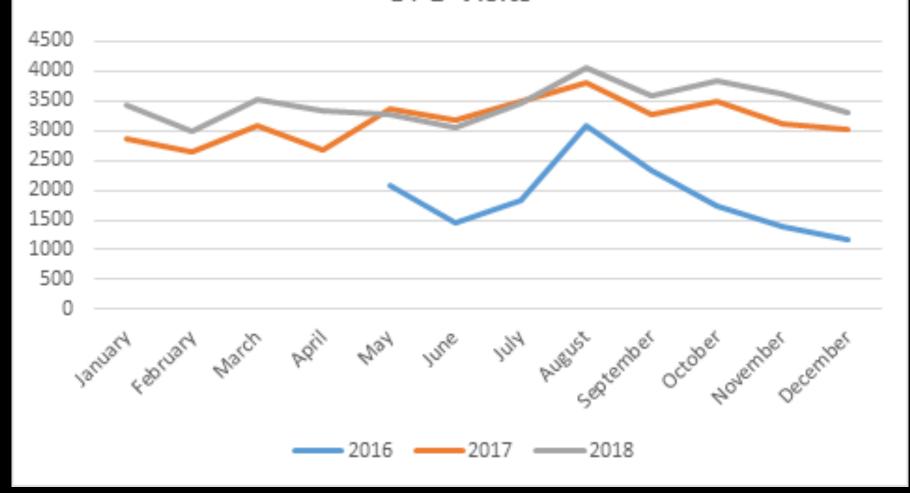




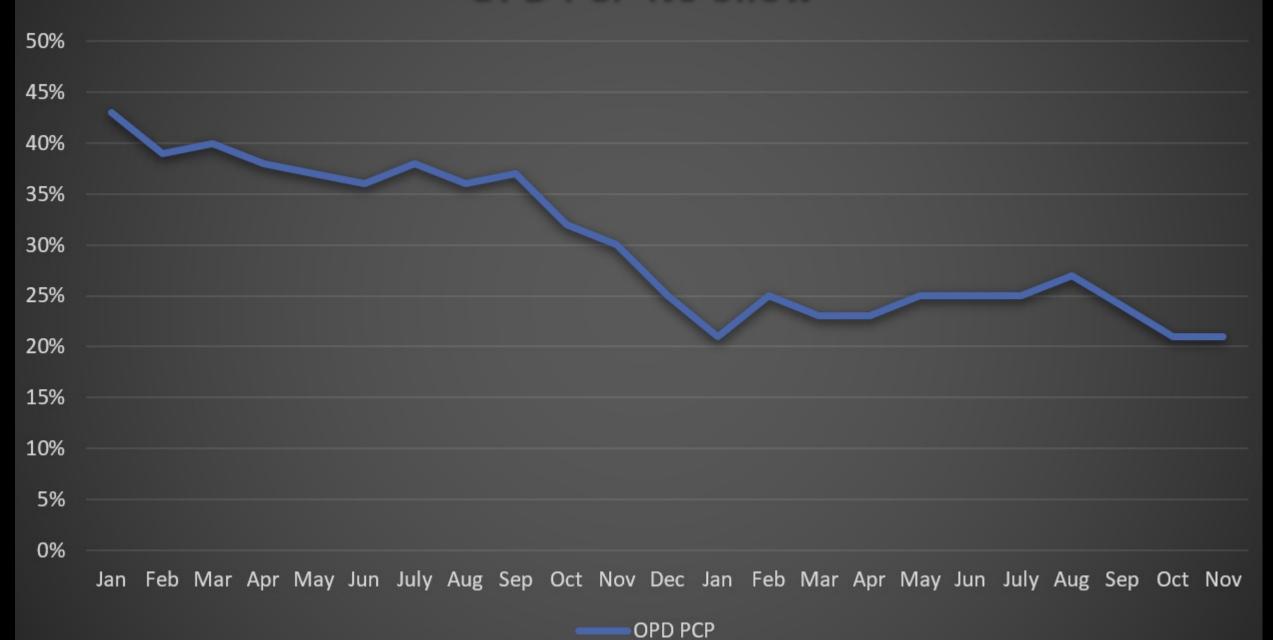
i 🔎 🐼 🔀	3746 items				
Select By Category	_	Topic Entry	Pick List		
Name L	ookup () Procedure	e & Topic Entry			
Pick <u>L</u> ists Gpra			•	₹ [OK
Show All					Cancel
✓ Alcohol Sbirt					
▼ Tobacco Quit					
<u>T</u> ype of Training	Individual	<u>G</u> roup			
Comprehension Le <u>v</u> el	GOOD		~		
<u>L</u> ength	20 (min)				
Readiness to Learn				ı	
neaumess to Leam			~		



OPD Visits



OPD PCP No Show



San Carlos Apache Healthcare Corp. SEPT, 2018

11/6/2018

			11/0/2	.010	
			Goal M	let?	
GPRA	2018 SEPT	National Goal	Yes	N o	# Pts neede d to meet goal
DM: Good Glycemic Control	39.2%	36.2%	Х		
DM: Blood Pressure Control	53.7%	52.3%	Х		
DM: Statin Therapy to Reduce CVD Risk	56.2%	37.5%	X		
DM: Nephropathy Assessment	60.1%	34.0%	Х		
DM: Retinopathy Assessment	62.4%	49.7%	X		
General Dental Access	37.1%	27.2%	X		
Dental Sealants (Ages 2-15)	20.5%	16.0%	Х		
Topical Fluoride (Ages 1-15)	35.8%	30.0%	X		
Influenza - Children 6mo - 17yrs	24.2%	20.6%	X		
Influenza - Adults 18+	23.6%	18.8%	X		
Adults 19+ Combo	67.7%	baseline			N/A
Childhood Immunizations - Active IMM pkg Pts.	53.4%	45.6%	X		
Cervical Cancer Screening / Pap Smears	36.2%	35.9%	X		
Breast Cancer Screening / Mammography	34.3%	42.0%		X	56
Colorectal Cancer Screening	15.2%	32.6%		X	406
Tobacco Cessation	40.9%	27.5%	X		
Universal Alcohol Screening 9-75	50.0%	37.0%	X		
IPV/DV Screening	49.0%	41.6%	X		
Depression Screening	49.5%	42.2%	Х		
Depression Screening Ages 12-17	27.3%	27.6%		X	4
CVD Statin Therapy	31.4%	26.6%	X		
Controlling High BP - Million Hearts	49.1%	42.3%	Х		
HIV Screening Ever	44.5%	17.3%	X		
Breastfeeding Rates	11.6%	39.0%		X	12
SBIRT	33.8%	8.9%	X		
Childhood Weight Control	23.6%	22.6%	X		
Total			21	4	

Patient Satisfaction

95%

"I'm so very thankful for my provider, Since this new building, I've never in my 40+ years have received the care that I do now!" –patient of Dr. Cruzado

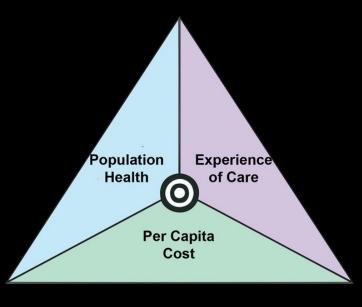
"You're all doing an awesome job, well done! And thank my MA Evie Logan for explaining the process of my visit today"

–patient of Dr. Rauscher

"I like my team with my Doctor Rauscher. MA Evie is helpful with providing good care and checking my sugar every time I'm seen. RN Trent schedules me when I need my appointments!" –patient of Dr. Rauscher

"I'm happy to know the 2 outpatient desk folks speak Apache and understand. It makes it easier to let them know our needs—Outpatient

			Goal N	let?	
					# Pts neede
GPRA		National Goal			d to
01 101	2018	Goai		N	meet
	SEPT		Yes	•	goal
DM: Good Glycemic Control	39.2%	36.2%	X		
DM: Blood Pressure Control	53.7%	52.3%	X		
DM: Statin Therapy to Reduce CVD Risk	56.2%	37.5%	X		
DM: Nephropathy Assessment	60.1%	34.0%	Х		
DM: Retinopathy Assessment	62.4%	49.7%	Х	-	
General Dental Access	37.1%	27.2%	X		
Dental Sealants (Ages 2-15)	20.5%	16.0%	Х		
Topical Fluoride (Ages 1-15)	35.8%	30.0%	Х		
Influenza - Children 6mo - 17yrs	24.2%	20.6%	Х		
Influenza - Adults 18+	23.6%	18.8%	Х		
Adults 19+ Combo	67.7%	baseline			N/A
Childhood Immunizations - Active IMM pkg Pts.	53.4%	45.6%	X		
Cervical Cancer Screening / Pap Smears	36.2%	35.9%	Х		
Breast Cancer Screening / Mammography	34.3%	42.0%		X	56
Colorectal Cancer Screening	15.2%	32.6%		X	406
Tobacco Cessation	40.9%	27.5%	Х		
Universal Alcohol Screening 9-75	50.0%	37.0%	X		
IPV/DV Screening	49.0%	41.6%	X		
Depression Screening	49.5%	42.2%	Х		
Depression Screening Ages 12-17	27.3%	27.6%		X	4
CVD Statin Therapy	31.4%	26.6%	Х		
Controlling High BP - Million Hearts	49.1%	42.3%	Х		
HIV Screening Ever	44.5%	17.3%	Х		
Breastfeeding Rates	11.6%	39.0%		X	12
SBIRT	33.8%	8.9%	x		
Childhood Weight Control	23.6%	22.6%	Х		
Total			21	4	



Patient Satisfaction 95%

